

CARDIO-THORACIC ASSOCIATES, INC.

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Dear Judge Sanders,

I am writing to you re the Partners Health Care decision you are to make in mid November. I think you are on the right track - although the group reported above and myself are now retired.

All of us were certified cardio-thoracic surgeons by appropriate medical societies that served as consultants 24/7 at more than 20 hospitals and communities, primarily on the North Shore including Melrose-Wakefield, Lawrence Memorial, Union and Salem Hosptls. We cared for patients in their communities at a fraction of the cost of in town hospitals. True we did not do transplants but did participate in research, teaching and research (the supposed reason for higher cost) surgery but the results were just as good & not better than utilizing these institutions as way stations for inaccessible in town monopolies.

I urge you now as someone who appreciates community needs to deny Partners this unnecessary monopoly and monetary waste.

Sincerely,

Morton Heafitz